# Understanding Fund Balance/Reserves

June 21, 2022



### **Fund Balance**

- Unassigned Fund Balance
  - Recommended amount is 4% of next year's budget
- Appropriated Fund Balance
  - Funds designated for revenue for next year's budget
  - Approved in budget process
- Reserve for Encumbrances
  - Incomplete orders at year-end that carry over to next year's budget
  - Amounts fluctuate from year-to-year
- Reserve Funds
  - Restricted for specific purposes
  - Funds assist with long range financial planning and future budgetary "surprises"



### Current Reserve Funds

- Tax Certiorari
  - $_{\circ}~$  Used to pay tax refunds on successful claims
- Capital Fund
  - Used <u>with voter approval</u> for future projects
- Worker's Comp
  - $_{\circ}~$  Used for self-insured districts to pay claims
- Employee Benefits Liability (EBALR)
  - Used for contractual employee benefits upon retirement
- TRS/ERS
  - Used for contractual retirement contribution matches set by NYSTRS and NYSERS

More are allowed: Insurance, Repair, Property Loss, Unemployment



- Surplus resulting from expenditures not exceeding revenues
- Borrowing
- Sale of building/land
- Unexpended capital project



- Office of State Comptroller/SED recommend 4% of the next year budget as unassigned funds as a measure of fiscal health
- Previously larger levels were allowed
- Cash flow avoid borrowing for T.A.N. and resulting interest costs
- Strong financial health leads to lower borrowing rate for future capital projects
- Ability to weather any potential storms



- Used for long range planning known costs
  - Worker's Comp tail claim payments
  - Tax Certiorari refund payments
  - Contractual payments to retirees
- Used for long range planning known projects such as turf replacement
- Used to manage economic fluctuations
  - TRS/ERS rates increasing can result in severe budgetary pressure
  - Inflation effects example utilities



- Began year with \$3,369,291
- Money is added <u>and</u> subtracted each year
- Transferred \$991,471 to General Fund to pay out on settlements for 2021-22
- Total exposure is ~\$28,000,000 based on actual filings but realistic exposure is approximately \$5-\$6,000,000 through settlements and court proceedings
- In 2012-13, District borrowed \$3,575,000 to augment reserve. Final payment for this bond is in 2023-24
- Recommend maintaining current level or adding to tax cert reserve with remaining surplus funds available to avoid future borrowing



## As of June 30, 2021

Reserve	Amount
Unassigned Fund Balance	\$2,654,468
Appropriated Fund Balance	\$422,500
Reserve for Encumbrances	\$214,305
Reserve for Tax Certiorari	\$3,369,291
Reserve for Employee Benefits Liability	\$421,668
Reserve for Capital	\$766,462
Reserve for TRS/ERS Liability	\$550,691
Reserve for Worker's Compensation	<u>\$800,062</u>
Total	\$9,199,448



- Fund to 4% limit for Unassigned Fund Balance
- Add \$300,000 to Capital Reserve
- Add \$200,000 to Worker's Comp Reserve
  - Relieve need for future budgetary increases and allow for settlements on tail claims
  - Net increase is \$115,800 as \$84,200 was subtracted
- Add \$200,000 to Reserve for Employee Benefits and TRS/ERS Reserves
- Add any remaining surplus funds to Tax Certiorari Reserve
  - Estimated to be around \$2,000,000
  - Approximate net increase of \$1,008,529 as \$ 991,471 was utilized this year

Estimates are based on current financials and accrual estimates. Final numbers available end of July/August as audit is completed.



#### As of June 22, 2022

	2021-22 2020-21 Year Recommended		
	End	Projected *	Net Change **
Unassigned Fund Balance	\$2,654,469	\$2,739,000	\$84,531
Appropropriated Fund Balance	\$422,500	\$422,500	\$0
Reserve for Encumbrances	\$214,305	\$234,310	\$20 <i>,</i> 005
Reserve for Tax Certiorari **	\$3,369,291	\$4,377,820	\$1,008,529
Reserve for Employee Benefits Liabiity	\$421,668	\$621,668	\$200,000
Reserve for Capital	\$766,462	\$1,066,462	\$300,000
Reserve for TRS/ERS	\$550,691	\$750,691	\$200,000
Reserve for Worker's Compensation **	\$800,062	\$915,862	\$115,800
Total	\$9,199,448	\$11,128,313	\$1,928,865

\* Projected balance does not include interest revenue still to be added

\*\* Net change includes fund spent from the reserve during the current fiscal year plus funds expected to be added